Hope Enterprise Corporation Request for Proposal

Consulting Services for HEC's Solar for All Program

August 2024

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Purpose of RFP

Hope Enterprise Corporation (HEC) has initiated a Request for Proposal (RFP) process seeking proposals from qualified consultants to assist with planning and implementation of two state-level "Solar for All" programs selected for funding by the Environmental Protection Agency's (EPA's) Solar for All (SFA) grants, one serving Arkansas and one serving Mississippi. The successful consultant will provide comprehensive support in developing and executing strategies to expand access to solar energy for low-income households in these states, ensuring alignment with federal requirements and HEC's mission to strengthen the financial health and wealth of people in under-resourced Deep South communities

Additional detailed information about HEC's Solar for All program and its specific goals is available upon signing a non-disclosure agreement. See "Data Room" section, below.

Please note that the Environmental Protection Agency has not yet disbursed its Solar For All grant awards and, because of that, the award of this RFP is contingent upon HEC receiving its final SFA award contract from the Environmental Protection Agency.

Overview

HEC seeks consulting services to support the continued development and implementation of HEC's Solar for All work plans for Arkansas and Mississippi. HEC could award work to multiple consultants, if warranted, based on need.

Areas of need include:

- Planning
- Procurement and Staffing
- Partnerships and Capital Formation
- Program Launch
- SFA Compliance
- Closeout Activities

Period of Performance:

HEC anticipates entering into a Master Service Agreement (MSA) that covers as many as
 5 years with the option to extend the retention at the discretion of HEC.

HEC anticipates hiring one firm to ensure its consulting needs are met going forward but could award multiple if warranted based on need.

About Hope Enterprise Corporation

As a leading Community Development Financial Institution (CDFI) in the Deep South, HEC is on the front lines of addressing the sources of persistent poverty in its five-state footprint—Alabama, Arkansas, Louisiana, Mississippi, and Tennessee.

HEC, has invested in low-income and disadvantaged communities for decades, with a track record of bringing affordable housing, health care facilities, schools, grocery stores, small businesses and other investments to underinvested communities. HEC does this work in close partnership with the federal government, leveraging federally administered funding sources like New Markets Tax Credits (NMTC), Charter School credit enhancements (USDA), and Low-Income Housing Tax Credits (LIHTC).

Now, through the Greenhouse Gas Reduction Fund's Solar for All (SFA) opportunity which HOPE was awarded in the states of Arkansas and Mississippi, HEC intends to further its mission to strengthen the financial health and wealth of people in under-resourced communities by delivering rooftop, multifamily and residential-serving community solar projects that meaningfully lower energy costs.

Proposal Format and Requirements

1. Cover letter

Submit a cover letter on company letterhead that includes the name, title, address, telephone number, and e-mail address for point of contact for the applying organization.

2. Proposed Activities, Staffing and Budget

Describe the consulting services or activities that will support the areas of need described below and described in the documents available in HEC's data room. As part of this response, please detail specific activities in the <u>first six months</u> of the engagement.

As part of this response, also share a staffing plan and budget details for the activities, responding to the specific questions below. HEC's request for qualifications, resumes and bios for staff are also found below.

Areas of Need

Consulting activities should provide support for the following:

- Planning HEC is in the process of finalizing its Solar for All workplan and budget. Its
 forward-looking workplan is likely to include a planning period for its single-family solar
 leasing program. Consultants will support additional planning and organizational
 preparation, covering people, processes, tools and risk management, ultimately ensuring
 alignment of leasing activities and EPA Terms & Conditions.
- Procurement and Staffing

 HEC will procure third-party services and directly hire talent
 required to implement the SFA program. Consultant support for procurement may include
 the following services:
 - Talent recruitment
 - Lending partners
 - Solar lease providers
 - Solar sales, design and installation professionals
 - Commercial solar underwriting
 - Energy and location modeling
 - Marketing services
 - Reporting and compliance technology
 - Workforce development services
 - Community engagement via trusted third parties
 - Translation services
- Partnerships and Capital Formation To maximize the impact of Solar for All, the EPA
 asks that awardees leverage SFA grant dollars. In some cases, like enabling upgrades,
 SFA limits on certain expenses encourage HEC to seek partnerships with capital
 providers and programs that complement HEC's goal to achieve monthly bill savings of at
 least 20%. Potential mission-aligned partners include:
 - State-administered Home Rebate Programs
 - Philanthropic support providers for enabling upgrades
 - Technical assistance providers for project predevelopment
 - Mission-aligned capital providers such as NCIF and CCIA awardees
 - Workforce training, placement, and support organizations
- Program Launch HEC proposed to utilize SFA funding to offer financial products that enable households to receive the benefits of solar, specifically net monthly utility bill savings of at least 20%. Consultants will support the design and execution of HEC's go-to-market strategy for HEC's single-family leasing program and multifamily/community solar finance programs. During this critical time, consultants will help identify and mitigate risks, with a longer term goal of ensuring that consultants are not acting as a staffing agency and that HEC is in position to sustain operations in line with its SFA budget.

- **SFA Compliance** HEC staff currently maintains processes and tools for managing grant deployment. Consultants will support compliance for the Solar for All grant life cycle by first assessing HEC's existing grant management processes, procedures and tools for fit with Solar for All. Consultants will provide gap analysis, future state recommendations and implementation support to ensure data collection and reporting in line with EPA expectations; this includes subrecipient monitoring and reporting.
- Closeout HEC's Terms & Conditions for Solar for All include a requirement that HOPE continue compliance with the "allowable and unallowable activities" term of its agreement with EPA after closeout. Reporting requirements also continue after closeout. Consultants will advise on post-closeout activities and strategies for sustaining impact.

Respondents should also identify additional opportunities for support and corresponding activities by reviewing the documents in the "Data Room". Access to the "Data Room" is available upon request.

Staffing and Budget

HEC anticipates that some consulting services will be eligible for reimbursement under the SFA award while other services may not. The selected firm(s) must be willing and able to submit invoices consistent with the requirements of the SFA award and Code of Federal Regulations as well as to adhere to the EPA standard terms and conditions and any additional EPA requirements for those matters which are eligible for reimbursement.

Please include:

- What tasks and deliverables are required in the first 6 months of the engagement and beyond? Please provide a high-level list of tasks, milestones and deliverables that advance the planning and implementation of the Solar for All workplans and that address needs identified in the Scope of Work section, above.
 - * Please highlight any aspects of the Scope of Work that are not covered in the budget and supporting documentation. HEC could award work to multiple consultants, if warranted, based on need.
- **How would you staff the tasks?** Please provide a list of the individuals who would work on this project, their relevant expertise and experience.
- How would you price this work? Please provide the hourly rates for the firm's staff and
 indicate any discount from the hourly rates quoted. Please indicate the firm's willingness
 to contract this work via a fixed-price or capped fee arrangement, and if so, what the
 proposed fixed-price or capped fee would be. Please include an explanation of what, if
 any, expenses would be billed to HEC.

How would you satisfy EPA's DBE good faith requirements? Please provide any materials
you have that would speak to the firm's ability to help HEC satisfy the EPA's requirement
to use "good faith efforts" to ensure opportunities for disadvantaged business
enterprises.

Qualifications, Resumes and Bios

Please provide resumes or bios that document qualifications, expertise, knowledge, and experience. Resumes or bios should include examples of conducting similar or related work.

3. Representative Matters

Based on the **past projects** identified in the qualification section, include narrative descriptions of representative matters (no more than three).

4. Contact Information of Past Clients

Based on the **past projects** identified in the qualification form, attach current contact information of clients for whom similar services were provided (no more than three).

Selection Criteria

Applicants will be evaluated on the following characteristics:

- Qualifications 25%
 - The applicant has the qualifications necessary to successfully complete the scope of work.
 - o The applicant has prior experience working on similar projects.
 - o The applicant has prior experience working with similar organizations.
 - o Or other qualification criteria identified in the Proposal Format and Requirements Section.
- Approach 25%
 - o The proposal demonstrates an understanding of the project objectives and desired results.
 - o The proposal illustrates an approach to the scope of work that will likely lead to successful results.

- o The proposal illustrates the contractor's ability to successfully execute the proposed approach.
- Experience and Past Performance– 25%
 - o Demonstrated expertise as evidenced by professional certifications, accreditations, or industry recognition.
 - o Quality of submitted examples of representative work.
 - o Past relevant experience and performance of similar projects.
 - o In addition, HEC may contact references to confirm quality of work and a history of responsiveness and good communication skills.
- Budget 25%
 - o The proposal includes an approach to flat rate engagements.
 - o The proposal includes hourly rates.
 - o The proposal describes how overhead and expenses will be minimized and controlled.
 - o The proposed costs are reasonable.

HEC will select the proposal or proposal(s) which it determines will deliver the highest quality deliverable at the best value. Proposals will be evaluated using the weighted criteria identified above. HEC may consider the absence of requested information or a low score on any of the evaluation criteria as disqualifying without requesting additional clarification as noted below.

HEC, in its sole discretion, may request proposal interviews or presentations by meeting with any and all applicants to clarify or negotiate modifications to proposals. However, HEC reserves the right to make an award without further discussion of the proposals submitted. Therefore, proposals should be submitted initially on the most favorable terms, from both technical and price standpoints, that the applicant can propose.

Submission Instructions

Proposals are due by 5:00 PM Central Standard Time on September 20, 2024.

Inquiries concerning this RFP should be directed to Thelman.Boyd@hope-ec.org with subject line "RFP - Consulting Services for HEC's Solar for All Program".

Proposals must be submitted to: Thelman.Boyd@hope-ec.org.

All costs incurred in the preparation of a response to this RFP are the responsibility of the applicant and will not be reimbursed by HEC.

By submitting a proposal, the applicant commits to the terms and conditions outlined in this RFP. Requests for exception to any terms or conditions must be submitted with the proposal. HEC reserves the right to deny requests for exception to any terms and conditions. Requested exceptions will be factored into HEC's consideration of award.

Additional Details

Right to Reject

HEC reserves the right, in its sole discretion, to reject any and all responses received in response to this RFP. A contract for the accepted response will be based upon the factors described in this RFP.

Disadvantaged Business Enterprises

HEC is required to make the following good faith efforts whenever procuring construction, equipment, services and supplies to ensure disadvantaged business enterprises (DBEs) have the opportunity to compete for procurements funded by EPA financial assistance. Please advise in the context of your response whether you are a registered DBE and, if not, whether you plan to engage in any sub contractors who are registered DBEs.

Confidentiality

HEC is issuing this RFP for the express and sole purpose of seeking consulting representation and advice. Any information or documents shared by HEC with a potential applicant is made for that sole purpose, and in confidence. HEC considers all information or documents shared by it with a potential applicant in connection with this RFP to be subject to contractor client privilege and to be treated as such by a potential applicant.

If the applicant deems any materials submitted to be proprietary or confidential, the applicant must indicate as such in the relevant section(s) of the response.

Timeline and Notification of Selection

RFP Posting: August 20, 2024 (30-day Notice Period Begins).

- Q&A Calls: (HEC will host calls with applicants at their request to brief respondents on HEC's SFA proposal and to answer and questions).
- 30-day Notice Period ends: : September 19, 2024.
- Deadline for RFP Responses: 5:00 PM Central Standard Time on September 20, 2024.
- Follow-up Questions from HEC to Bidders: September 23, 2024 to October 4, 2024.
- Interviews with Bidders (to the extent necessary): Week of October 7, 2024.
- Notice of Award: Week of October 14, 2024.
- Notify Other Respondents of Non-Award: Week of October 28, 2024.

Conflict of Interest

The applicant must disclose, in an attachment to the proposal, any possible conflicts of interest that may result from the award of the contract or the services provided under the contract. HEC recognizes that applicants may represent one or more of its coalition members. Such conflicts will not preclude an applicant from being selected to participate in the panel but may impact selection of counsel from the approved panel on a matter-by-matter basis.

Except as otherwise disclosed in the proposal, the applicant affirms that to the best of its knowledge there exists no actual or potential conflict between the applicant, the applicant's employees or their families' business or financial interests ("interests") and the services provided under the contract. In the event of any change in either interests or the services provided under the contract, the applicant will inform HEC regarding possible conflicts of interest, which may arise as a result of such change and agrees that all conflicts shall be resolved to HEC's satisfaction or the applicant may be disqualified from consideration under this RFP. "Conflict of interest" shall include, but not be limited to the following:

- Giving or offering a gratuity, kickback, money, gift, or anything of value to a HEC official, officer, or employee with the intent of receiving a contract from HEC or favorable treatment under a contract:
- Having or acquiring at any point during the RFP process or during the term of the
 contract, any contractual, financial, business, or other interest, direct or indirect, that
 would conflict in any manner or degree with applicant's performance of its duties and
 responsibilities to HEC under the contract or otherwise create the appearance of
 impropriety with respect to the award or performance of the contract; or
- Currently possessing or accepting during the RFP process or the term of the contract anything of value based on an understanding that the actions of the applicant or its affiliates or interests on behalf of HEC will be influenced.

Applicable Requirements

DUNS and SAM Registration

All consultants receiving federal funds through Solar for All must have or obtain a Dun & Bradstreet (DUNS) number and maintain an active account in the System for Award Management (SAM).

Information on how to register for each is below:

Resources for DUNS Number

The DUNS number is a nine-digit number, issued by Dun & Bradstreet that is assigned to and used by businesses and the federal government to keep track of more than 70 million businesses world-wide. A DUNS number can be obtained free of charge by applying online at http://fedgov.dnb.com/webform or by phone at 1-866-705-5711 from Monday - Friday 7 AM to 8 PM C.S.T.

For Hearing-Impaired Customers Only call 877-807-1679 (TTY Line). It normally takes about 1-2 business days to receive a number if applied for online and immediately if applied for by phone. The DUNS number is normally available for use 24-48 hours after it has been received. Once entered, and the registration process is completed, the DUNS number will need to be verified by the system.

Resources for System for Award Management (SAM)

The System for Award Management (SAM) is a free web site hosted by the federal government that consolidates the government-wide award reporting systems into one system. SAM streamlines processes, eliminating the need to enter the same data multiple times, and consolidates hosting to make the process of doing business with the government more efficient. The website and information on how to create a user account is found at https://www.sam.gov/SAM/.

To receive payment from a federal award, contractors must not have active exclusions or delinquent federal debt and may not be currently debarred, suspended, proposed for debarment or declared ineligible for awards by any federal agency.

Additionally, please make sure that your sub-contractors that receive federal funds are aware that they must have a DUNS number and be registered in SAM in order to be in compliance with federal reporting requirements.

Federal Funding Accountability and Transparency Act (FFATA)

Consultants must comply (as applicable) with FFATA and provide necessary information to enable HEC to comply with FFATA reporting requirements. Please visit http://www.fsrs.gov for more information.

High Rate Limitation

HEC may not provide reimbursement for payment of the salary of a consultant at more than the daily equivalent of the rate paid for the level IV of the Executive Schedule. For more information on the Executive Schedule, please see the Office of Personnel Management (OPM) website at https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/2018/executive-senior-level. In order to verify this requirement is being met, HEC may require additional information regarding a breakout of direct and indirect expenses within budgets and rates.

Data Room

If you would like access to the Data Room, please email for assistance.

- 1. HEC's SFA Applications for AR and MS
- 2. SFA Terms and Conditions
- 3. EPA Solar for All Selected Applicant FAQ
- 4. EPA Awards Notices